



COUNTY GOVERNMENT DEVELOPS **CYBERSECURITY GOVERNANCE PROGRAM** WITH COALFIRE LEADERSHIP

RESULTS AT A GLANCE

- County Government in the Midwest experienced a security breach.
- Developed cybersecurity governance program that included policy, standards, procedures, and controls.
- Assessment indicated major weaknesses in security posture.
- Coalfire assigned an experienced CISO for six months.

CLIENT CHALLENGE

A County Government in the Midwest experienced a significant security breach that prompted the termination of the County's CIO and a high-level security risk assessment by outside cybersecurity experts. Results from this assessment indicated major strategic and tactical level weaknesses in the overall security posture of the County. The County subsequently engaged Coalfire to establish an information security governance model and supervise the implementation of a number of tactical security remediation initiatives.

APPROACH

Coalfire assigned an experienced security leader to act as the County's Chief Information Security Officer (CISO) for six months.

The first priority was to define a security governance model and communicate the security expectations of the elected County Commissioner via an overarching strategy and policy. Next, Coalfire was asked to translate those expectations into standards, processes and procedures. Finally, Coalfire was charged with designing a security organizational hierarchy that would provide leadership across multiple stakeholder groups, and to develop a job description for a new Information Security Manager.

EXECUTION

Coalfire developed and launched a cybersecurity governance program that included an overarching security policy, customized standards, processes, procedures, controls and metrics. Coalfire also chartered a Cybersecurity Governance Committee, coordinated the on-boarding of Committee members, and facilitated periodic meetings to discuss, review and approve various County security initiatives. Coalfire also assisted in the establishment of the CISO organization, defining relevant roles and responsibilities within the security organizational hierarchy, and played a key role in the recruitment and hiring of an Information Security Manager and several Security Analysts. Coalfire also defined the roles and responsibilities of a permanent CISO to be hired in the future and developed a roadmap to operationalize the defined and documented security governance program.

RESULTS

The County was able to immediately fill its security leadership gap and also establish a security governance model based on industry best practices. At the end of the six-month contract, the County was able to transition leadership to in-house experts.

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